



STATE OF NEW HAMPSHIRE
DEPARTMENT OF HEALTH AND HUMAN SERVICES
OFFICE OF THE COMMISSIONER

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Lori A. Shibinette
 Commissioner

Lori A. Weaver
 Deputy Commissioner

June 3, 2021

His Excellency, Governor Christopher T. Sununu
 State House
 Concord, New Hampshire 03301

REQUESTED ACTION

Authorize the Department of Health and Human Services, Office of the Commissioner, to enter into a **Sole Source** contract with Alvarez & Marsal Public Sector Services, LLC (VC#333545-P001), Washington, DC in the amount of \$55,000 to provide a juvenile justice expert to review the current state of Sununu Youth Services Center operations and assess the impact of COVID-19 and provide a closure plan that mitigates youth health and safety risks, effective June 3, 2021, upon Governor approval, through August 30, 2021. 100% Other Funds (Governor's Office for Emergency Relief and Recovery (GOFERR)).

Funds are available in State Fiscal Year 2021 and are anticipated to be available in 2022, upon the availability and continued appropriation of funds in the future operating budget, with the authority to adjust budget line items within the price limitation and encumbrances between state fiscal years through the Budget Office, if needed and justified.

**05-95-95-950010-19290000 HEALTH AND SOCIAL SERVICES, HEALTH AND HUMAN SVCS
 DEPT OF HHS: OFC OF THE COMMISSIONER, COMMISSIONERS OFC, DHHS COVID
 RELIEF FD FR GOFERR**

State Fiscal Year	Class / Account	Class Title	Job Number	Total Amount
2021	103-502664	Contracts for Prog Svc	95010799	\$27,500
2022	103-502664	Contracts for Prog Svc	95010799	\$27,500
			TOTAL	\$55,000

EXPLANATION

This request is **Sole Source** because Alvarez & Marsal Public Sector Services, LLC, (Contractor) is able to immediately begin work and is capable of providing a juvenile justice expert with the requisite skillset to perform the required critical and time-sensitive work. The Department did not have adequate time to conduct a formal competitive solicitation process because there was an immediate need for a closure and transition plan for the Sununu Youth Services Center (SYSC). However, the Department did speak with advocates in the community to identify potential contractors that could perform the work. The Department conducted interviews with several potential organizations and determined the Contractor was the most qualified to perform the required services. The selected Contractor is a leading global professional services firm that has extensive knowledge in leading effective change and transformation efforts. Further, the

Contractor could immediately provide a qualified Juvenile Justice subject matter expert to ensure the services are performed timely.

The purpose of this request is to develop a closure and transition plan for SYSC that provides sound short- and long-term solutions, which ensure the critical delivery of services to youth in an appropriate setting, with specific emphasis on COVID-19 safety risks. During the first month of the contract, the Contractor will conduct a comprehensive analysis of current and historical SYSC operations. This includes analyzing the pre- and post-pandemic costs and operations, as well as interviewing key stakeholders, law enforcement, educators, human service providers, SYSC staff, former and current SYSC youth and families, and other government and elected officials to determine the impact of COVID-19 on SYSC operations and assess the impact of closing the facility. The Contractor will conduct an analysis of national best practices to identify alternative placement solutions for youth housed at SYSC. This analysis and review must also ensure that any future alternative models explicitly contemplate the current and historical youth population needs.

The Contractor is required to deliver to the Department a draft closure plan for SYSC by mid-July that includes recommendations for short- and long-term solutions. Further, it must concurrently identify all potential risks and corresponding mitigation measures needed to address COVID-19, youth safety, and other relevant factors. The plan must include recommendations for future uses of the SYSC facility and other relevant recommendations. By August, the Contractor shall deliver a final report that provides a comprehensive plan to close SYSC, which includes recommendations regarding safe and appropriate alternatives for youth placement and future uses of the SYSC facility

Should the Governor and Council not authorize this request the Department will not be equipped with a comprehensive, data-driven, stakeholder informed, closure and transition plan with recommendations for future alternative uses based on national best practices and expert knowledge.

Area served: Statewide

Source of Funds: CFDA #21.019

Respectfully submitted,



Lori A. Shibinette
Commissioner

I hereby approve this request pursuant to RSA 4:45, RSA 21-P:43, and Section 4 of Executive Order 2020-04 as extended by Executive Orders 2020-05, 2020-08, 2020-09, 2020-10, 2020-14, 2020-15, 2020-16, 2020-17, 2020-18, 2020-20, 2020-21, 2020-23, 2020-24, 2020-25, 2021-01, 2021-02, 2021-04, 2021-05, 2021-06, and 2021-08, and suspend the Manual of Procedures 150, V., A., 3 requirements.

6.7.21

Date



Name: Governor Christopher T. Sununu