

	A	D	E	F	G	H	I	J	K	L	M				
		April	May	June	July	August	September	October	November	December	January				
1															
2	STAND ALONE														
3	a Community Healthcare Inc.														
4	Anticipated P&L														
5															
6	Revenue														
7	41000 Contributions	\$10,490.00	\$2,677.00	\$6,297.00	\$17,750.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$15,000.00				
8	4200 COVID-19 Grants	\$233,340.14	\$100,000.00	\$0.00	\$108,500.00		\$300,000.00								
9	Comments	PPP 189,402	SBA 10,000	MEDICAID 3,347.14	Medicare 10,591	NH Charitable 20,000	NH EHSRF 100,000	Hypertherm 5,000	Mascoma Bank 3,500	Cardigan Mountain School and donors	NH EHSRF \$300,000	USDA Deferral	Added bookkeeper	5th Day Dental added staffing medical records and supplies	Added audit
10	43000 Contract Service Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	
11	Dental						\$52,845.00	\$53,901.90	\$68,191.94	\$69,555.78	\$70,946.89				
12	Dental Hygienist						\$13,631.00	\$13,903.62	\$17,589.69	\$17,941.49	\$20,686.32				
13	Medical						\$17,976.00	\$18,335.52	\$18,702.23	\$19,076.28	\$19,457.80				
14	43700 Fee for Service Income Base	\$57,591.00	\$52,219.00	\$53,490.00	\$65,421.00	\$75,000.00	\$92,452.00	\$94,141.04	\$112,483.86	\$114,573.54	\$119,091.01				
15	46200 Nonmedical Income			\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00				
16	47300 Refunds			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
17	Gross Profit	\$301,421.14	\$154,896.00	\$59,937.00	\$191,821.00	\$103,150.00	\$420,602.00	\$122,291.04	\$140,633.86	\$142,723.54	\$142,241.01				
18	Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
19	60000 Advertising and Promotion	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00				
20	60100 Accounting and Audit	\$3,000.00	\$2,000.00	\$2,000.00	\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$8,000.00	\$13,000.00				
21	60400 Bank Service Charges	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00				
22	61000 Business Licenses and Permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
23	61700 Computer and Internet Expenses	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00				
24	62000 Continuing Education	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00				
25	62500 Dues and Subscriptions	\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00				
26	62600 Equipment Lease	\$2,000.00	\$400.00	\$400.00	\$400.00	\$400.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00				
27	63300 Insurance Expense	\$11,000.00	\$11,000.00	\$17,600.00	\$6,000.00	\$14,000.00	\$9,000.00	\$10,000.00	\$12,500.00	\$12,500.00	\$12,500.00				
28	63400 Interest Expense	\$18,293.00	\$18,293.00	\$18,293.00	\$18,293.00	\$18,293.00	\$18,293.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00				
29	CDFA DEBT SERVICE							\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00				
30	USDA DEFERRAL DEBT SERVICE														
31	Expedited Pay Down of USDA Equipment Loan														
32	63500 Janitorial Expense	\$6,000.00	\$0.00	\$2,100.00	\$0.00	\$4,200.00	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00				
33	63600 Laboratory Fees	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00				
34	63700 Legal Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00				
35	64300 Meals and Entertainment	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00				
36	64400 Medical Records and Supplies	\$12,000.00	\$6,300.00	\$6,300.00	\$6,300.00	\$6,300.00	\$6,300.00	\$6,300.00	\$8,500.00	\$8,500.00	\$8,500.00				
37	64900 Supplies Expense	\$12,800.00	\$8,000.00	\$9,000.00	\$5,000.00	\$15,000.00	\$9,000.00	\$9,000.00	\$11,000.00	\$11,000.00	\$11,000.00				

	A	D	E	F	G	H	I	J	K	L	M
1		April	May	June	July	August	September	October	November	December	January
38	65000 Postage	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$200.00	\$250.00	\$300.00	\$300.00
39	66000 Payroll Expenses	\$85,000.00	\$110,000.00	\$85,000.00	\$86,000.00	\$86,000.00	\$86,000.00	\$133,500.00	\$95,000.00	\$95,000.00	\$95,000.00
40	66700 Professional Fees	\$2,000.00	\$400.00	\$600.00	\$0.00	\$1,000.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00
41	67200 Repairs and Maintenance	\$400.00	\$400.00	\$400.00	\$0.00	\$400.00	\$0.00	\$400.00	\$400.00	\$400.00	\$1,000.00
42	67210 Grounds Maintenance	\$5,000.00	\$200.00	\$16,500.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$3,500.00	\$3,500.00	\$3,500.00
43	67230 Equipment Maintenance	\$3,000.00	\$200.00	\$2,200.00	\$0.00	\$200.00	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00
44	67700 Small Medical Equipment	\$1,500.00	\$200.00	\$500.00	\$0.00	\$200.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
45	68400 Travel Expense	\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
46	68500 Uniforms	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
47	68600 Utilities	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00
48	68700 Vaccines and Medicines	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
49	Uncategorized Expenditure	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50	Total Expenditures	\$169,408.00	\$164,308.00	\$167,808.00	\$128,708.00	\$157,908.00	\$142,408.00	\$186,765.00	\$158,515.00	\$163,565.00	\$169,165.00
51	Net Oper. Revenue	\$132,013.14	(\$9,412.00)	(\$107,871.00)	\$63,113.00	(\$54,758.00)	\$278,194.00	(\$64,473.96)	(\$17,881.14)	(\$20,841.46)	(\$26,923.99)
52	cumulative	\$132,013.14	\$122,601.14	\$14,730.14	\$77,843.14	\$23,085.14	\$301,279.14	\$236,805.18	\$218,924.04	\$198,082.58	\$171,158.59
53											
54											
55											

RED numbers are Covid-19 related funding and includes USDA deferral

	A	N	O	P	Q	R	S	T	U	V
	February	Mar-21	April	May	June	July	August	September	October	
1										
2	STAND ALONE									
3	a Community Health									
4	Anticipated P&L									
5										
6	Revenue									
7	41000 Contributions	\$15,000.00	\$15,000.00	\$15,000.00	\$20,000.00	\$20,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$25,000.00
8	4200 COVID-19 Grants									
9	Comments									
			Add paid CFO and full audit Disinfection Reduced	Added 6% pay increase					1 Year Growth 4700 Patients	
10	43000 Contract Service Revenue	\$8,000.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00	\$8,000.00
11	Dental	\$72,365.83	\$88,345.15	\$90,112.05	\$91,914.29	\$93,752.58	\$95,627.63	\$97,540.18	\$99,490.98	\$101,480.80
12	Dental Hygienist	\$21,100.04	\$21,522.04	\$21,952.48	\$22,391.53	\$22,839.36	\$23,296.15	\$23,762.07	\$24,237.32	\$24,722.06
13	Medical	\$19,846.96	\$20,243.90	\$20,648.77	\$21,061.75	\$21,482.98	\$21,912.64	\$22,350.90	\$22,797.91	\$23,253.87
14	43700 Fee for Service Income Base	\$121,312.83	\$138,111.09	\$132,713.31	\$135,367.57	\$138,074.92	\$140,836.42	\$143,653.15	\$154,526.21	\$157,456.74
15	46200 Nonmedical Income	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
16	47300 Refunds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
17	Gross Profit	\$144,462.83	\$161,261.09	\$147,863.31	\$155,517.57	\$158,224.92	\$180,986.42	\$183,803.15	\$202,676.21	\$190,606.74
18	Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
19	60000 Advertising and Promotion	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
20	60100 Accounting and Audit	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
21	60400 Bank Service Charges	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
22	61000 Business Licenses and Permits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
23	61700 Computer and Internet Expenses	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00
24	62000 Continuing Education	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
25	62500 Dues and Subscriptions	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
26	62600 Equipment Lease	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00
27	63300 Insurance Expense	\$12,500.00	\$12,500.00	\$12,500.00	\$12,500.00	\$12,500.00	\$12,500.00	\$12,500.00	\$12,500.00	\$12,500.00
28	63400 Interest Expense	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$18,293.00	\$18,293.00
29	CDFA DEBT SERVICE	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
30	USDA DEFERRAL DEBT SERVICE							This continues until loan is current	\$7,000.00	\$7,000.00
31	Expedited Pay Down of USDA Equipment Loan			\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
32	63500 Janitorial Expense	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00	\$1,700.00
33	63600 Laboratory Fees	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00	\$40.00
34	63700 Legal Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
35	64300 Meals and Entertainment	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00	\$25.00
36	64400 Medical Records and Supplies	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00
37	64900 Supplies Expense	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00	\$11,000.00	\$14,000.00	\$14,000.00

