| | A | D | E | F | G | Н | I | J | К | L | М |
|--|--|--|--|---|--|---|--|---|--|--|---|
| 1 | | April | Мау | June | July | August | September | October | November | December | January |
| 2 | STAND ALONE | | | | | | | | | | |
| 3 | a Community Health | care Inc. | | | | | | | | | |
| 4 | Anticipated P&L | | | | | | | | | | |
| 6 | Revenue | | | | | | | | | | |
| 7 | 41000 Contributions | \$10,490.00 | \$2,677.00 | \$6,297.00 | \$17,750.00 | \$20,000.00 | \$20,000.00 | \$20,000.00 | \$20,000.00 | \$20,000.00 | \$15,000.00 |
| 8 | 4200 COVID-19 Grants | \$233,340.14 | \$100,000.00 | \$0.00 | \$108,500.00 | • • • • • • • • • • | \$300,000.00 | • • • • • • • • • • | • • • • • • • • • • | • • • • • • • • • • | • -, |
| 9 | Comments | PPP 189,402 SBA 10,000 MEDICAID 3,347.14 Medicare 10,591 NH Charitable 20,000 | NH EHSRF 100,000 | | CDFA Non Profit Loan 100,000 Hypertherm 5,000 Mascoma Bank 3,500 | Cardigan Mountain School and donors | NH EHSRF \$300,000 USDA Deferral | Added bookkeeper | 5th Day Dental added staffing medical records and supplies | Added audit | |
| 10 | 43000 Contract Service Revenue | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$8,000.00 | \$8,000.00 | \$8,000.00 | \$8,000.00 | \$8,000.00 | \$8,000.00 |
| 10 | Dental | φ0.00 | φ0.00 | ψ0.00 | ψ0.00 | <i>\\</i> 0,000.00 | \$52,845.00 | \$53,901.90 | \$68,191.94 | \$69,555.78 | \$70,946.89 |
| 12 | Dental Hygienist | | | | | | \$13,631.00 | \$13,903.62 | | \$17,941.49 | \$20,686.32 |
| 13 | Medical | | | | | | \$17,976.00 | \$18,335.52 | | \$19,076.28 | \$19,457.80 |
| 14 | 43700 Fee for Service Income Base | \$57,591.00 | \$52,219.00 | \$53,490.00 | \$65,421.00 | \$75,000.00 | \$92,452.00 | \$94,141.04 | \$112,483.86 | \$114,573.54 | \$119,091.01 |
| 15 | 46200 Nonmedical Income | <i>Q</i> 07,001.00 | <i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i> | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 |
| 16 | 47300 Refunds | | | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 17 | Gross Profit | \$301,421.14 | \$154,896.00 | \$59,937.00 | \$191,821.00 | \$103,150.00 | \$420,602.00 | \$122,291.04 | \$140,633.86 | \$142,723.54 | \$142,241.01 |
| 18 | Expenditures | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 19 | 60000 Advertising and Promotion | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 |
| 20 | 60100 Accounting and Audit | \$3,000.00 | \$2,000.00 | \$2,000.00 | \$0.00 | \$3,000.00 | \$3,000.00 | ¢2 000 00 | ¢2,000,00 | \$0,000,00 | \$10,000,00 |
| | 60400 Bank Service | φ0,000.00 | +_, | ψ2,000.00 | φ0.00 | ψ3,000.00 | ψ0,000.00 | \$3,000.00 | \$3,000.00 | \$8,000.00 | \$13,000.00 |
| 21 | Charges | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$8,000.00 \$3,000.00 | \$13,000.00 \$3,000.00 |
| 21 22 | Charges 61000 Business Licenses and Permits | | . , | | | . , | | | | | |
| | Charges 61000 Business Licenses | \$3,000.00 \$0.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 |
| 22 | Charges 61000 Business Licenses and Permits 61700 Computer and | \$3,000.00 \$0.00 \$600.00 | \$3,000.00 \$0.00 | \$3,000.00 \$0.00 | \$3,000.00 \$0.00 | \$3,000.00 \$0.00 | \$3,000.00 \$0.00 | \$3,000.00 \$0.00 | \$3,000.00 \$0.00 | \$3,000.00 \$0.00 | \$3,000.00 \$0.00 |
| 22 23 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$0.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 |
| 22 23 24 25 26 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education 62500 Dues and Subscriptions 62600 Equipment Lease | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$2,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$0.00 \$400.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 |
| 22 23 24 25 26 27 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education 62500 Dues and Subscriptions 62600 Equipment Lease 63300 Insurance Expense | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$2,000.00 \$11,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 \$11,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 \$17,600.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$400.00 \$6,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 \$14,000.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$600.00 \$9,000.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 \$10,000.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 \$12,500.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 \$12,500.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 \$12,500.00 |
| 22 23 24 25 26 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education 62500 Dues and Subscriptions 62600 Equipment Lease | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$2,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$0.00 \$400.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 |
| 22 23 24 25 26 27 28 29 30 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education 62500 Dues and Subscriptions 62600 Equipment Lease 63300 Insurance Expense 63400 Interest Expense CDFA DEBT SERVICE USDA DEFERRAL DEBT SERVICE Expedited Pay Down of | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$2,000.00 \$11,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 \$11,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 \$17,600.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$400.00 \$6,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 \$14,000.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$600.00 \$9,000.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 \$10,000.00 \$2,500.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$600.00 \$12,500.00 \$2,500.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 \$12,500.00 \$2,500.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 \$12,500.00 \$2,500.00 |
| 22 23 24 25 26 27 28 29 30 31 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education 62500 Dues and Subscriptions 62600 Equipment Lease 63300 Insurance Expense 63400 Interest Expense CDFA DEBT SERVICE USDA DEFERRAL DEBT SERVICE Expedited Pay Down of USDA Equipment Loan | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$2,000.00 \$11,000.00 \$18,293.00 | \$3,000.00 \$0.00 \$0.00 \$100.00 \$400.00 \$11,000.00 \$18,293.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$400.00 \$17,600.00 \$18,293.00 | \$3,000.00 \$0.00 \$0.00 \$0.00 \$400.00 \$6,000.00 \$18,293.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$400.00 \$14,000.00 \$18,293.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$9,000.00 \$18,293.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$600.00 \$10,000.00 \$10,000.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$12,500.00 \$2,500.00 \$10,000.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$10,000 \$12,500.00 \$10,000.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$12,500.00 \$12,500.00 \$10,000.00 |
| 22 23 24 25 26 27 28 29 30 31 32 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education 62500 Dues and Subscriptions 62600 Equipment Lease 63300 Insurance Expense 63400 Interest Expense CDFA DEBT SERVICE USDA DEFERRAL DEBT SERVICE Expedited Pay Down of | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$2,000.00 \$11,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 \$11,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 \$17,600.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$400.00 \$6,000.00 | \$3,000.00 \$0.00 \$600.00 \$0.00 \$100.00 \$400.00 \$14,000.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$600.00 \$9,000.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 \$10,000.00 \$2,500.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$12,500.00 \$12,500.00 \$10,000.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 \$12,500.00 \$2,500.00 | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$600.00 \$12,500.00 \$2,500.00 |
| 22 23 24 25 26 27 28 29 30 31 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education 62500 Dues and Subscriptions 62600 Equipment Lease 63400 Interest Expense 63400 Interest Expense CDFA DEBT SERVICE USDA DEFERRAL DEBT SERVICE Expedited Pay Down of USDA Equipment Loan 63500 Janitorial Expense 63600 Laboratory Fees 63700 Legal Expenses | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$2,000.00 \$11,000.00 \$18,293.00 \$6,000.00 | \$3,000.00 \$0.00 \$0.00 \$100.00 \$400.00 \$11,000.00 \$18,293.00 \$0.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$400.00 \$17,600.00 \$18,293.00 \$2,100.00 | \$3,000.00 \$0.00 \$0.00 \$400.00 \$400.00 \$6,000.00 \$18,293.00 \$0.00 | \$3,000.00 \$0.00 \$0.00 \$100.00 \$400.00 \$14,000.00 \$18,293.00 \$4,200.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$9,000.00 \$18,293.00 \$18,293.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$600.00 \$10,000.00 \$10,000.00 \$10,000.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$12,500.00 \$12,500.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$10,000 \$12,500.00 \$12,500.00 \$10,000.00 \$10,000.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$12,500.00 \$12,500.00 \$13,700.00 |
| 22 23 24 25 26 27 28 29 30 31 32 33 34 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education 62500 Dues and Subscriptions 62600 Equipment Lease 63300 Insurance Expense 63400 Interest Expense CDFA DEBT SERVICE USDA DEFERRAL DEBT SERVICE Expedited Pay Down of USDA Equipment Loan 63500 Janitorial Expense 63600 Laboratory Fees | \$3,000.00 \$0.00 \$600.00 \$100.00 \$2,000.00 \$11,000.00 \$18,293.00 \$6,000.00 \$40.00 \$0.00 | \$3,000.00 \$0.00 \$100.00 \$11,000.00 \$11,000.00 \$18,293.00 \$18,293.00 \$10,00 \$10,00 \$0.00 \$0.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$400.00 \$17,600.00 \$18,293.00 \$18,293.00 \$18,293.00 | \$3,000.00 \$0.00 \$0.00 \$400.00 \$400.00 \$18,293.00 \$0.00 \$40.00 \$40.00 \$0.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$400.00 \$14,000.00 \$18,293.00 \$4,200.00 \$40.00 \$40.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$9,000.00 \$18,293.00 \$18,293.00 \$18,293.00 \$18,293.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$12,500.00 \$12,500.00 \$10,000.00 \$10,000.00 \$10,000.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$10,000 \$12,500.00 \$12,500.00 \$10,000.00 \$1,700.00 \$40.00 \$0.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$12,500.00 \$10,000.00 \$10,000.00 \$10,000.00 \$40.00 \$0.00 |
| 22 23 24 25 26 27 28 29 30 31 32 33 33 34 35 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education 62500 Dues and Subscriptions 62600 Equipment Lease 63300 Insurance Expense CDFA DEBT SERVICE USDA DEFERRAL DEBT SERVICE Expedited Pay Down of USDA Equipment Loan 63500 Janitorial Expense 63600 Laboratory Fees 63700 Legal Expenses 64300 Medical Records and | \$3,000.00 \$0.00 \$600.00 \$100.00 \$2,000.00 \$11,000.00 \$18,293.00 \$6,000.00 \$40.00 \$0.00 \$25.00 | \$3,000.00 \$0.00 \$0.00 \$100.00 \$400.00 \$11,000.00 \$11,293.00 \$18,293.00 \$0.00 \$40.00 \$0.00 \$25.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$400.00 \$17,600.00 \$18,293.00 \$18,293.00 \$18,293.00 \$18,293.00 \$10,00 \$40.00 \$40.00 \$0.00 \$25.00 | \$3,000.00 \$0.00 \$600.00 \$400.00 \$4400.00 \$6,000.00 \$18,293.00 \$0.00 \$40.00 \$40.00 \$0.00 | \$3,000.00 \$0.00 \$0.00 \$100.00 \$400.00 \$14,000.00 \$18,293.00 \$4,200.00 \$40.00 \$40.00 \$0.00 \$25.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$9,000.00 \$18,293.00 \$18,293.00 \$18,293.00 \$18,293.00 \$10,000 \$40.00 \$0.00 \$25.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$25.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$12,500.00 \$12,500.00 \$10,000.00 \$10,000.00 \$10,000.00 \$40.00 \$0.00 \$25.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$100.00 \$12,500.00 \$12,500.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000 \$100,0000 \$100,000 \$100,000 \$100,0000\$100,000\$100,000\$100000 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$12,500.00 \$12,500.00 \$12,500.00 \$10,000.00 \$10,000.00 \$40.00 \$40.00 \$0.00 |
| 22 23 24 25 26 27 28 29 30 31 32 33 34 | Charges 61000 Business Licenses and Permits 61700 Computer and Internet Expenses 62000 Continuing Education 62500 Dues and Subscriptions 626000 Equipment Lease 63300 Insurance Expense 63400 Interest Expense CDFA DEBT SERVICE USDA DEFERRAL DEBT SERVICE Expedited Pay Down of USDA Equipment Loan 63500 Janitorial Expenses 63600 Laboratory Fees 63700 Legal Expenses 64300 Meals and Entertainment | \$3,000.00 \$0.00 \$600.00 \$500.00 \$100.00 \$2,000.00 \$11,000.00 \$18,293.00 \$6,000.00 \$40.00 \$0.00 \$25.00 | \$3,000.00 \$0.00 \$0.00 \$100.00 \$400.00 \$11,000.00 \$11,293.00 \$18,293.00 \$40.00 \$40.00 \$0.00 \$25.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$400.00 \$17,600.00 \$18,293.00 \$18,293.00 \$18,293.00 | \$3,000.00 \$0.00 \$0.00 \$400.00 \$400.00 \$18,293.00 \$0.00 \$40.00 \$40.00 \$0.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$400.00 \$14,000.00 \$18,293.00 \$4,200.00 \$40.00 \$40.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$9,000.00 \$18,293.00 \$18,293.00 \$18,293.00 \$18,293.00 | \$3,000.00 \$0.00 \$500.00 \$100.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 \$10,000.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$12,500.00 \$12,500.00 \$11,000.00 \$10,000.00 \$10,000.00 \$2,500.00 \$25.00 \$8,500.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$10,000 \$12,500.00 \$12,500.00 \$10,000.00 \$1,700.00 \$40.00 \$0.00 | \$3,000.00 \$0.00 \$600.00 \$100.00 \$600.00 \$12,500.00 \$10,000.00 \$10,000.00 \$10,000.00 \$40.00 \$0.00 |

| | А | D | E | F | G | Н | I | J | К | L | М |
|----|----------------------------------|--------------|--------------------|----------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|
| 1 | | April | Мау | June | July | August | September | October | November | December | January |
| 38 | 65000 Postage | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$200.00 | \$250.00 | \$300.00 | \$300.00 |
| 39 | 66000 Payroll Expenses | \$85,000.00 | \$110,000.00 | \$85,000.00 | \$86,000.00 | \$86,000.00 | \$86,000.00 | \$133,500.00 | \$95,000.00 | \$95,000.00 | \$95,000.00 |
| 40 | 66700 Professional Fees | \$2,000.00 | \$400.00 | \$600.00 | \$0.00 | \$1,000.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 |
| 41 | 67200 Repairs and Maintenance | \$400.00 | \$400.00 | \$400.00 | \$0.00 | \$400.00 | \$0.00 | \$400.00 | \$400.00 | \$400.00 | \$1,000.00 |
| 41 | 67210 Grounds | φ+00.00 | φ+00.00 | φ+00.00 | ψ0.00 | φ+00.00 | ψ0.00 | φ+00.00 | φ+00.00 | φ+00.00 | ψ1,000.00 |
| 42 | Maintenance | \$5,000.00 | \$200.00 | \$16,500.00 | \$0.00 | \$2,000.00 | \$0.00 | \$0.00 | \$3,500.00 | \$3,500.00 | \$3,500.00 |
| 43 | 67230 Equipment Maintenance | \$3,000.00 | \$200.00 | \$2,200.00 | \$0.00 | \$200.00 | \$0.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 |
| 44 | 67700 Small Medical Equipment | \$1,500.00 | \$200.00 | \$500.00 | \$0.00 | \$200.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 |
| 45 | 68400 Travel Expense | \$100.00 | \$100.00 | \$100.00 | \$0.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 |
| 46 | 68500 Uniforms | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 47 | 68600 Utilities | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 |
| 48 | 68700 Vaccines and Medicines | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 |
| 49 | Uncategorized Expenditure | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 50 | Total Expenditures | \$169,408.00 | \$164,308.00 | \$167,808.00 | \$128,708.00 | \$157,908.00 | \$142,408.00 | \$186,765.00 | \$158,515.00 | \$163,565.00 | \$169,165.00 |
| 51 | Net Oper. Revenue | \$132,013.14 | (\$9,412.00) | (\$107,871.00) | \$63,113.00 | (\$54,758.00) | \$278,194.00 | (\$64,473.96) | (\$17,881.14) | (\$20,841.46) | (\$26,923.99) |
| 52 | cumulative | \$132,013.14 | \$122,601.14 | \$14,730.14 | \$77,843.14 | \$23,085.14 | \$301,279.14 | \$236,805.18 | \$218,924.04 | \$198,082.58 | \$171,158.59 |
| 53 | | | | | | | | | | | |
| 54 | | | | | | | | | | | |
| 55 | | | RED numbers | are Covid-19 | related fundi | ng and include | es USDA defer | ral | | | |
| 55 | | | | | | | | | | | |

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|----------|--|---------------------------|-----------------------------|-----------------------------|----------------------|----------------------|----------------------|---------------------------------|---------------|----------------------------|
| 1 | | February | Mar-21 | April | May | June | July | August | September | October |
| 2 | STAND ALONE | | | | | | | | | |
| 3 | a Community Health | | | | | | | | | |
| 4 | Anticipated P&L | | | | | | | | | |
| 6 | Revenue | | | | | | | | | |
| 7 | 41000 Contributions | \$15,000.00 | \$15,000.00 | \$15,000.00 | \$20,000.00 | \$20,000.00 | \$40,000.00 | \$40,000.00 | \$40,000.00 | \$25,000.00 |
| 8 | 4200 COVID-19 Grants | | | | | | | | | |
| | | | Add paid CFO and full audit | | | | | | | |
| | _ | | Disinfection | Added 6% pay | | | | | 1 Year Growth | |
| 9 | Comments 43000 Contract Service | | Reduced | increase | | | | | 4700 Patients | |
| 10 | Revenue | \$8,000.00 | \$8,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$8,000.00 | \$8,000.00 |
| 11 | Dental | \$72,365.83 | \$88,345.15 | \$90,112.05 | \$91,914.29 | \$93,752.58 | \$95,627.63 | \$97,540.18 | \$99,490.98 | \$101,480.80 |
| 12 | Dental Hygienist | \$21,100.04 | \$21,522.04 | \$21,952.48 | \$22,391.53 | \$22,839.36 | \$23,296.15 | \$23,762.07 | \$24,237.32 | \$24,722.06 |
| 13 | Medical 43700 Fee for Service | \$19,846.96 | \$20,243.90 | \$20,648.77 | \$21,061.75 | \$21,482.98 | \$21,912.64 | \$22,350.90 | \$22,797.91 | \$23,253.87 |
| 14 | Income Base | \$121,312.83 | \$138,111.09 | \$132,713.31 | \$135,367.57 | \$138,074.92 | \$140,836.42 | \$143,653.15 | \$154,526.21 | \$157,456.74 |
| 15 | 46200 Nonmedical Income | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 |
| 16 | 47300 Refunds | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 17 | Gross Profit | \$144,462.83 | \$161,261.09 | \$147,863.31 | \$155,517.57 | \$158,224.92 | \$180,986.42 | \$183,803.15 | \$202,676.21 | \$190,606.74 |
| 18 | Expenditures 60000 Advertising and | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 19 | Promotion | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 |
| 20 | 60100 Accounting and Audit 60400 Bank Service | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 21 | Charges 61000 Business Licenses | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 |
| 22 | and Permits 61700 Computer and | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 23 | Internet Expenses | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 |
| 24 | 62000 Continuing Education 62500 Dues and | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 |
| 25 | Subscriptions | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 |
| 26 | 62600 Equipment Lease | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 |
| 27 | 63300 Insurance Expense | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 \$18,202.00 |
| 28 29 | 63400 Interest Expense CDFA DEBT SERVICE | \$2,500.00 \$60,000.00 | \$2,500.00 \$0.00 | \$2,500.00 \$0.00 | \$2,500.00 \$0.00 | \$2,500.00 \$0.00 | \$2,500.00 \$0.00 | \$2,500.00 \$0.00 | \$18,293.00 | \$18,293.00 |
| 29 | USDA DEFERRAL DEBT | <i>400,000.00</i> | \$0.00 | <i>Q</i> 0.00 | \$0.00 | \$0.00 | \$0.00 | This continues until loan is | | |
| 30 | SERVICE | | | | | | | current | \$7,000.00 | \$7,000.00 |
| 21 | Expedited Pay Down of USDA Equipment Loan | | | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 |
| 31 32 | 63500 Janitorial Expense | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 |
| 33 | 63600 Laboratory Fees | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 |
| 34 | 63700 Legal Expenses | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 35 | 64300 Meals and Entertainment | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 |
| | 64400 Medical Records and | | | | | | | | | |
| 36 | Supplies | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 |
| 37 | 64900 Supplies Expense | \$11,000.00 | \$11,000.00 | \$11,000.00 | \$11,000.00 | \$11,000.00 | \$11,000.00 | \$11,000.00 | \$14,000.00 | \$14,000.00 |

| | А | N | 0 | Р | Q | R | S | Т | U | V |
|----|---|---------------|--------------|---------------|---------------|--------------|--------------|--------------|---------------|--------------|
| 1 | | February | Mar-21 | April | May | June | July | August | September | October |
| 38 | 65000 Postage | \$300.00 | \$300.00 | \$300.00 | \$300.00 | \$300.00 | \$300.00 | \$300.00 | \$300.00 | \$300.00 |
| 39 | 66000 Payroll Expenses | \$95,000.00 | \$99,000.00 | \$157,410.00 | \$104,940.00 | \$104,940.00 | \$104,940.00 | \$104,940.00 | \$157,410.00 | \$104,940.00 |
| 40 | 66700 Professional Fees | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 |
| 41 | 67200 Repairs and Maintenance | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 |
| 42 | 67210 Grounds Maintenance 67230 Equipment | \$3,500.00 | \$3,500.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 |
| 43 | Maintenance 67700 Small Medical | \$200.00 | \$200.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 |
| 44 | Equipment | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 |
| 45 | 68400 Travel Expense | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 |
| 46 | 68500 Uniforms | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 47 | 68600 Utilities | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 |
| 48 | 68700 Vaccines and Medicines | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$200.00 | \$400.00 | \$400.00 |
| 49 | Uncategorized Expenditure | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 50 | Total Expenditures | \$216,165.00 | \$160,165.00 | \$219,875.00 | \$167,405.00 | \$159,405.00 | \$157,405.00 | \$157,405.00 | \$237,868.00 | \$183,398.00 |
| 51 | Net Oper. Revenue | (\$71,702.17) | \$1,096.09 | (\$72,011.69) | (\$11,887.43) | (\$1,180.08) | \$23,581.42 | \$26,398.15 | (\$35,191.79) | \$7,208.74 |
| 52 | cumulative | \$99,456.42 | \$100,552.50 | \$28,540.81 | \$16,653.38 | \$15,473.31 | \$39,054.73 | \$65,452.88 | \$30,261.10 | \$37,469.84 |
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| | A | W | Х | Y | Z | AA | AB | AC | AD | AE | AF |
|----------|--|-------------------------------|-----------------------------------|-------------------------------|-----------------------------------|-------------------------------|-----------------------------------|-----------------------------------|-------------------------------|-------------------------------|-------------------------------|
| 1 | | November | December | January | February | March | Apr-22 | May | June | July | August |
| 2 | STAND ALONE | | | | | | | | | | |
| 3 | a Community Health | | | | | | | | | | |
| 4 | Anticipated P&L | | | | | | | | | | |
| 6 | Revenue | | | | | | | | | | |
| 7 | 41000 Contributions | \$25,000.00 | \$25,000.00 | \$25,000.00 | \$25,000.00 | \$25,000.00 | \$25,000.00 | \$15,000.00 | \$15,000.00 | \$15,000.00 | \$15,000.00 |
| 8 | 4200 COVID-19 Grants | | | | | | | | | | |
| | | | | | | | | | | | |
| 9 | Comments 43000 Contract Service | | | | | | | | | | |
| 10 | Revenue | \$8,000.00 | \$8,000.00 | \$8,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 11 | Dental | \$103,510.42 | \$105,580.63 | \$107,692.24 | \$109,846.09 | \$112,043.01 | \$114,283.87 | \$116,569.54 | \$118,900.94 | \$121,278.95 | \$123,704.53 |
| 12 | Dental Hygienist | \$25,216.50 | \$25,720.83 | \$26,235.25 | \$26,759.96 | \$27,295.15 | \$27,841.06 | \$28,397.88 | \$28,965.84 | \$29,545.15 | \$30,136.06 |
| 13 | Medical 43700 Fee for Service | \$23,718.95 | \$24,193.33 | \$24,677.20 | \$25,170.74 | \$25,674.15 | \$26,187.64 | \$26,711.39 | \$27,245.62 | \$27,790.53 | \$28,346.34 |
| 14 | Income Base | \$160,445.87 | \$163,494.79 | \$166,604.69 | \$161,776.78 | \$165,012.32 | \$168,312.56 | \$171,678.81 | \$175,112.39 | \$178,614.64 | \$182,186.93 |
| 15 | 46200 Nonmedical Income | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 |
| 16 | 47300 Refunds | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 17 | Gross Profit Expenditures | \$193,595.87 \$0.00 | \$196,644.79 \$0.00 | \$199,754.69 \$0.00 | \$186,926.78 \$0.00 | \$190,162.32 \$0.00 | \$193,462.56 \$0.00 | \$186,828.81 \$0.00 | \$190,262.39 \$0.00 | \$193,764.64 \$0.00 | \$197,336.93 \$0.00 |
| 18 19 | 60000 Advertising and Promotion | \$0.00 | \$0.00 | \$1,000.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$0.00 \$1,000.00 |
| | CO100 Accounting and Audit | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 | \$0.00 | \$0.00 |
| 20 | 60100 Accounting and Audit 60400 Bank Service | φ0.00 | \$0.00 | | \$0.00 | φ0.00 | \$10,000.00 | \$10,000.00 | \$10,000.00 | φ0.00 | φ0.00 |
| 21 | Charges 61000 Business Licenses | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 |
| 22 | and Permits | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 23 | 61700 Computer and Internet Expenses | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 |
| | | | | | | | | | | | |
| 24 | 62000 Continuing Education 62500 Dues and | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 |
| 25 | Subscriptions | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 |
| 26 | 62600 Equipment Lease | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 \$12.500.00 |
| 27 28 | 63300 Insurance Expense 63400 Interest Expense | \$12,500.00 \$18,293.00 | \$12,500.00 \$18,293.00 | \$12,500.00 \$18,293.00 | \$12,500.00 \$18,293.00 | \$12,500.00 \$18,293.00 | \$12,500.00 \$18,293.00 | \$12,500.00 \$18,293.00 | \$12,500.00 \$18,293.00 | \$12,500.00 \$18,293.00 | \$12,500.00 \$18,293.00 |
| 28 | CDFA DEBT SERVICE | ψ10,235.00 | φ10,235.00 | ψ10,233.00 | ψ10,235.00 | ψ10,233.00 | ψ10,233.00 | ψ10,233.00 | ψ10,233.00 | ψ10,233.00 | ψ10,235.00 |
| 30 | USDA DEFERRAL DEBT SERVICE Expedited Pay Down of | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 |
| 31 | | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 |
| 32 | 63500 Janitorial Expense | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 |
| 33 | 63600 Laboratory Fees | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 |
| 34 | 63700 Legal Expenses 64300 Meals and | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 35 | Entertainment | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 |
| 36 | 64400 Medical Records and Supplies | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 |
| 37 | 64900 Supplies Expense | \$14,000.00 | \$14,000.00 | \$14,000.00 | \$14,000.00 | \$14,000.00 | \$14,000.00 | \$14,000.00 | \$14,000.00 | \$14,000.00 | \$14,000.00 |

| | А | W | Х | Y | Z | AA | AB | AC | AD | AE | AF |
|----|------------------------------------|-------------------|--------------------|--------------------|-------------------|-------------------|--------------------|-------------------|-------------------|--------------------|--------------------|
| 1 | | November | December | January | February | March | Apr-22 | May | June | July | August |
| 38 | 65000 Postage | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 |
| 39 | 66000 Payroll Expenses | \$104,940.00 | \$104,940.00 | \$104,940.00 | \$104,940.00 | \$157,410.00 | \$104,940.00 | \$104,940.00 | \$104,940.00 | \$104,940.00 | \$104,940.00 |
| 40 | 66700 Professional Fees | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 |
| | 67200 Repairs and | ¢4,000,00 | ¢1 000 00 | ¢4,000,00 | ¢4,000,00 | ¢1 000 00 | ¢1 000 00 | ¢4,000,00 | ¢4,000,00 | ¢1 000 00 | ¢1 000 00 |
| 41 | Maintenance 67210 Grounds | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 |
| 42 | Maintenance | \$3,500.00 | \$3,500.00 | \$3,500.00 | \$3,500.00 | \$3,500.00 | \$0.00 | \$0.00 | \$2,000.00 | \$0.00 | \$0.00 |
| | 67230 Equipment | * 4 000 00 | \$ 4,000,00 | \$4 ,000,00 | * 4 000 00 | # 4,000,00 | \$1 ,000,00 | * 4 000 00 | * 4 000 00 | \$ 4,000,00 | \$1 ,000,00 |
| 43 | Maintenance 67700 Small Medical | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 |
| 44 | Equipment | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 |
| 45 | 68400 Travel Expense | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 |
| 46 | 68500 Uniforms | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 47 | 68600 Utilities | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 |
| | 68700 Vaccines and | * 400.00 | . | * 400.00 | * 400.00 | # 400.00 | * 400.00 | * 400.00 | * 400.00 | A 400.00 | . |
| 48 | Medicines | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 |
| 49 | Uncategorized Expenditure | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 50 | Total Expenditures | \$186,998.00 | \$186,998.00 | \$186,998.00 | \$186,998.00 | \$239,468.00 | \$193,498.00 | \$193,498.00 | \$195,498.00 | \$183,498.00 | \$183,498.00 |
| 51 | Net Oper. Revenue | \$6,597.87 | \$9,646.79 | \$12,756.69 | (\$71.22) | (\$49,305.68) | (\$35.44) | (\$6,669.19) | (\$5,235.61) | \$10,266.64 | \$13,838.93 |
| 52 | cumulative | \$44,067.71 | \$53,714.50 | \$66,471.19 | \$66,399.97 | \$17,094.29 | \$17,058.85 | \$10,389.66 | \$5,154.05 | \$15,420.69 | \$29,259.62 |
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| | А | AG | AH | AI | AJ | AK | AL | AM | AN | AO |
|------|--|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| 1 | | September | October | November | December | January | February | March | Apr-23 | |
| 2 | STAND ALONE | | | | | | | | | |
| 3 8 | a Community Health | | | | | | | | | |
| 4 | Anticipated P&L | | | | | | | | | |
| 6 | Revenue | | | | | | | | | |
| 7 | 41000 Contributions | \$15,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$607,214.00 |
| 8 | 4200 COVID-19 Grants | | | | | | | | | |
| | | 2 Years Growth | | | | | | | | |
| 9 0 | Comments | 5840 patients | | | | | | | | |
| 10 | 43000 Contract Service Revenue | \$8,000.00 | \$8,000.00 | \$8,000.00 | \$8,000.00 | \$8,000.00 | \$0.00 | \$0.00 | \$0.00 | \$144,000.00 |
| | Dental | \$126,178.62 | \$128,702.20 | \$131,276.24 | \$133,901.77 | \$136,579.80 | \$139,311.40 | \$142,097.62 | \$144,939.58 | \$3,362,468.44 |
| | Dental Hygienist | \$30,738.78 | \$31,353.55 | \$31,980.62 | \$32,620.24 | \$33,272.64 | \$33,938.09 | \$34,616.86 | \$35,309.19 | \$829,518.84 |
| 13 | Medical | \$28,913.27 | \$29,491.53 | \$30,081.36 | \$30,682.99 | \$31,296.65 | \$31,922.58 | \$32,561.04 | \$33,212.26 | \$795,025.08 |
| 14 | 43700 Fee for Service Income Base | \$193,830.67 | \$197,547.28 | \$201,338.23 | \$205,204.99 | \$209,149.09 | \$205,172.08 | \$209,275.52 | \$213,461.03 | \$5,426,733.37 |
| 15 | 46200 Nonmedical Income | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$150.00 | \$5,250.00 |
| 16 | 47300 Refunds | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| | Gross Profit | \$216,980.67 | \$205,697.28 | \$209,488.23 | \$213,354.99 | \$217,299.09 | \$205,322.08 | \$209,425.52 | \$213,611.03 | \$6,925,037.51 |
| 18 | Expenditures 60000 Advertising and | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 19 | Promotion | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$31,000.00 |
| 20 | 60100 Accounting and Audit 60400 Bank Service | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$10,000.00 | \$120,000.00 |
| 21 | Charges 61000 Business Licenses | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$3,000.00 | \$111,000.00 |
| 22 a | and Permits | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 23 I | 61700 Computer and Internet Expenses | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$22,200.00 |
| 24 | 62000 Continuing Education | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$16,500.00 |
| 25 | 62500 Dues and Subscriptions | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$3,600.00 |
| 26 | 62600 Equipment Lease | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$22,800.00 |
| 27 | 63300 Insurance Expense | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$12,500.00 | \$453,600.00 |
| 28 | 63400 Interest Expense | \$18,293.00 | \$18,293.00 | \$18,293.00 | \$18,293.00 | \$18,293.00 | \$18,293.00 | \$18,293.00 | \$18,293.00 | \$503,118.00 |
| 29 | CDFA DEBT SERVICE | | | | | | | | | \$100,000.00 |
| 30 | USDA DEFERRAL DEBT SERVICE Expedited Pay Down of | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$7,000.00 | \$140,000.00 |
| | USDA Equipment Loan | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$100,000.00 |
| 32 | 63500 Janitorial Expense | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$1,700.00 | \$66,700.00 |
| 33 | 63600 Laboratory Fees | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$40.00 | \$1,480.00 |
| 34 | 63700 Legal Expenses 64300 Meals and | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 35 | Entertainment | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$25.00 | \$925.00 |
| 36 | 64400 Medical Records and Supplies | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$8,500.00 | \$304,800.00 |
| 37 | 64900 Supplies Expense | \$17,000.00 | \$17,000.00 | \$17,000.00 | \$17,000.00 | \$17,000.00 | \$17,000.00 | \$17,000.00 | \$17,000.00 | \$481,800.00 |

| | А | AG | AH | AI | AJ | AK | AL | AM | AN | AO |
|----|---|---------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|----------------|
| 1 | | September | October | November | December | January | February | March | Apr-23 | |
| 38 | 65000 Postage | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$11,850.00 |
| 39 | 66000 Payroll Expenses | \$157,410.00 | \$104,940.00 | \$104,940.00 | \$104,940.00 | \$104,940.00 | \$104,940.00 | \$157,410.00 | \$104,940.00 | \$4,036,350.00 |
| 40 | 66700 Professional Fees | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$600.00 | \$23,200.00 |
| 41 | 67200 Repairs and Maintenance | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$30,800.00 |
| 42 | 67210 Grounds Maintenance | \$2,000.00 | \$0.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$4,000.00 | \$0.00 | \$86,700.00 |
| 43 | 67230 Equipment Maintenance 67700 Small Medical | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$1,000.00 | \$31,800.00 |
| 44 | Equipment | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$500.00 | \$18,400.00 |
| 45 | 68400 Travel Expense | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$100.00 | \$3,600.00 |
| 46 | 68500 Uniforms | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 47 | 68600 Utilities | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$2,700.00 | \$99,900.00 |
| 48 | 68700 Vaccines and Medicines | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$400.00 | \$11,400.00 |
| 49 | Uncategorized Expenditure | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 50 | Total Expenditures | \$240,968.00 | \$186,498.00 | \$190,498.00 | \$190,498.00 | \$190,498.00 | \$190,498.00 | \$242,968.00 | \$196,498.00 | \$6,833,523.00 |
| 51 | Net Oper. Revenue | (\$23,987.33) | \$19,199.28 | \$18,990.23 | \$22,856.99 | \$26,801.09 | \$14,824.08 | (\$33,542.48) | \$17,113.03 | \$91,514.51 |
| 52 | cumulative | \$5,272.29 | \$24,471.58 | \$43,461.81 | \$66,318.80 | \$93,119.89 | \$107,943.97 | \$74,401.48 | \$91,514.51 | |
| 53 | | | | | | | | | | |
| 54 | | | | | | | | | | |
| 55 | | | | | | | | | | |
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